



WILLIAM T FUJIOKA  
Chief Executive Officer

## County of Los Angeles CHIEF EXECUTIVE OFFICE

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**ADOPTED**

BOARD OF SUPERVISORS  
COUNTY OF LOS ANGELES

Board of Supervisors  
GLORIA MOLINA  
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Fifth District

August 7, 2007

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AUG 07 2007

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, CA 90012

*Sachi A. Hamai*  
SACHI A. HAMAI  
EXECUTIVE OFFICER

Dear Supervisors:

**DEPARTMENT OF MENTAL HEALTH: AUTHORIZATION TO IMPLEMENT  
A MENTAL HEALTH SERVICES ACT FULL SERVICE  
PARTNERSHIP PROGRAM AT THE  
ROYBAL FAMILY MENTAL HEALTH SERVICES CLINIC  
(ALL SUPERVISORIAL DISTRICTS)  
(3 VOTES)**

**IT IS RECOMMENDED THAT YOUR BOARD:**

1. Authorize the Department of Mental Health (DMH) to implement a Full Service Partnership (FSP) program, effective upon Board approval, at the directly operated Roybal Family Mental Health Services Clinic (Roybal) as identified through a Mental Health Services Act (MHSA) Community Services and Supports (CSS) Plan, Request for Services (RFS) solicitation process to provide FSP programs for children and transition-age youth (TAY) in Service Area 7 for Fiscal Year (FY) 2007-08. The FY 2007-08 cost of the Roybal FSP program as detailed in Attachment I is \$428,050 consisting of \$210,322 of MHSA funding, \$128,100 of Federal Financial Participation (FFP) Medi-Cal and Healthy Families revenue, and \$89,628 in Early and Periodic Screening, Diagnosis and Treatment - State General Funds (EPSDT-SGF).
2. Authorize DMH to fill four (4) ordinance positions/four (4) Full-Time Equivalents (FTE's) for Roybal as detailed in Attachment II in excess of what is provided for in DMH's staffing ordinance, pursuant to Section 6.06.020 of the County Code and subject to allocation by the Chief Executive Office (CEO).

### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTIONS**

Board approval of the recommended actions will enable DMH to augment a directly operated FSP program at Roybal for young children ages 0-5, and for TAY who are pregnant or parenting a young child. The program provides outreach services specifically to TAY aging out of Foster Care, Probation, or Mental Health Children's Services, who have a mental illness or severe emotional disturbance, are parents of young children, and/or who are at risk of homelessness in Service Area 7. In addition, the program will target young children under 5 years of age, with signs of emotional disturbance who are also at risk of removal from the care of their parent(s). The program will promote resiliency in young children and the TAY who are their parents through partnership with community providers, and a "whatever it takes" approach to service provision, in accordance with the CSS plan.

Staffing for the Roybal FSP program will be augmented by four (4) additional staff requested in this Board action to allow for a full multi-disciplinary staff. The total staffing pattern, including previously transformed staff, will be nine (9) FTE's providing in-home services treatment and case management services, 24 hour/7 days per week crisis response, and medication evaluation and monitoring.

### **Implementation of Strategic Plan Goals**

The recommended Board action is consistent with the principles of the Countywide Strategic Plan's Organizational Goal No.1, "Service Excellence", Goal No. 3, "Organizational Effectiveness", Goal No. 5 "Children and Families' Well-Being", and Goal No. 7, "Health and Mental Health". Board approval will allow for the implementation of this component of directly-operated services included in the MHSA CSS Plan, which is designed to improve the efficiency and effectiveness of mental health operations in Service Area 7. As designed, development of these services will significantly improve the capacity of the system to provide outcomes-driven, evidence-based models of care that support clients with necessary services.

### **FISCAL IMPACT/FINANCING**

There is no increase in net County cost.

The FY 2007-08 total annualized cost for the Roybal FSP program will not exceed \$428,050, which is fully funded by FFP Medi-Cal, EPSDT-SGF, Healthy Families, and MHSA CSS Plan funds which is included in the Department's FY 2007-08 Adopted Budget.

### **FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

The focus of the State-approved MHSA CSS Plan is on recovery-oriented services for people who are diagnosed with severe and persistent mental illness or serious problems, including children, families, and TAY. Special emphasis is placed upon individuals who are, or are at risk of becoming, homeless, incarcerated, or placed in long-term locked mental health facilities because of their mental illnesses, and on adequately and appropriately serving the unique needs of the diverse ethnic and racial groups in our County.

Consistent with the MHSA and State guidelines, over 50 percent of Los Angeles County's CSS Plan funding is devoted to development of FSP programs. FSPs are programs in which mental health consumers create their own plans for recovery and partner with professionals and peers for support in implementing their plans. In this setting, consumers receive mental health services, as well as a wide array of other services including medication support, peer support and mentoring, and assistance with achieving education, employment, housing, and social/recreational goals; assistance with accessing preventative and remedial physical health care; and 24 hours per day/7 days per week availability for emergencies and specialized programming. FSPs support consumers' efforts to make their plans become reality and do "whatever it takes" to bridge gaps for clients and help them to obtain the services they need. In short, FSPs promote recovery, wellness, and growth among consumers.

In June 2006, the Department released RFS No. 2 to solicit competitive bids for FSP programs to serve Children and TAY in Service Areas 1, 6 and 7. Results of RFS No. 2 include 604 Children and 340 TAY slots to 20 contract agencies (Attachment III) for an annual total of \$16,138,300, awarded through the Department's Legal Entity Agreement Renewal and Supersession actions approved by your Board on June 12, 2007. Fifteen (15) Children slots and ten (10) TAY slots for an annual total of \$428,050 will be awarded to Roybal. It is estimated that 969 mental health consumers will be enrolled for services when both the 20 contract agencies and Roybal's FSPs reach full capacity.

The Department will be working with the CEO Classification Division to finalize allocation levels of the requested positions. These positions will ensure that individuals who are receiving FSP services by Roybal are provided the opportunity to receive the full array of services specified in the MHSA CSS Plan.

The proposed actions have been reviewed by County Counsel and the CEO.

Honorable Board of Supervisors  
August 7, 2007  
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**IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Implementation of FSP services by Roybal and the 20 contract agencies in Service Areas 1, 6, and 7 is expected to initiate the large-scale effort among agencies to transform service delivery to a Recovery Model approach, and the implementation of FSP services will significantly enhance the availability of a broad array of mental health services.

**CONCLUSION**

The Department of Mental Health will need one (1) copy of the adopted Board actions. It is requested that the Executive Officer of the Board notifies the Department of Mental Health Contracts Development and Administration Division at (213) 738-4684 when this document is available.

Respectfully submitted,



William T Fujioka  
Chief Executive Officer

WTF:SRH:SAS  
DRJ:DS:bjs

Attachments (3)

c: County Counsel  
Director, Department of Mental Health  
Chairperson, Mental Health Commission

COUNTY OF LOS ANGELES - DEPARTMENT OF MENTAL HEALTH  
EMERGENCY OUTREACH BUREAU  
ROYBAL MHC

DESCRIPTION	Annual	
	FTE	Budget
<b>DIRECTLY OPERATED</b>		
SALARIES & EMPLOYEE BENEFITS-(See Attached Schedule)	4.0	\$ 339,273
<i>Total Salaries and Employee Benefits</i>		339,273
<b>SERVICES &amp; SUPPLIES</b>		
3240 Other Office Supplies-General		\$ 1,050
4612 Training		2,144
3240 Office Supplies		1,900
Office Furniture		\$ -
5092 Mileage		\$ 2,833
5110 Travel		400
2083 Telecommunications (Cell Phones/Pagers)		2,800
2076 Utilities ( County Telephone)		3,200
4422 Space		-
2091 Telephone System		-
3971 Computer- (2 each year)		3,000
3972 Local Printer-One Time		2,400
3973 Computer Maintenance (wiring)- One Time		-
3235 Office Machines- One Time		-
4194 Photocopy Machine Rentals		-
Client Supportive Services		45,050
<i>Total Services and Supplies</i>		\$ 64,777
<b>FIXED ASSETS</b>		
6031 Hybrid Cars (@ \$24,000 each)		24,000
<i>Total Fixed Assets</i>		\$ 24,000
<b>TOTAL PROGRAM COST</b>		<u>\$ 428,050</u>
<b>AVAILABLE RESOURCES</b>		
MHSA (Non Matched, Uninsured, Flex)		\$ 176,050
MHSA (EPSDT Local Match)		\$ 15,372
MHSA (Non-EPSDT Local Match)		18,900
Non-EPSDT FFP		14,000
Healthy Families FFP Match		9,100
EPSDT-FFP		105,000
EPSDT-SGF		89,628
<i>Total Available Resources</i>		<u>\$ 428,050</u>

## ATTACHMENT II

COUNTY OF LOS ANGELES - DEPARTMENT OF MENTAL HEALTH  
ROYBAL FAMILY MENTAL HEALTH SERVICES CLINIC  
FULL SERVICE PARTNERSHIP PROGRAM

<u>ITEM # &amp; SUB LETTER</u>	<u>TITLE OF POSITION</u>	<u>ORDINANCE</u>	<u>FTE's</u>
08103A	COMMUNITY WORKER	1	1.00
05278A	MENTAL HEALTH COUNSELOR, RN	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09038A	SUPVG PSYCHIATRIC SOCIAL WORKER	1	1.00
	TOTAL	<u>4</u>	<u>4.00</u>

DOLLARS AWARDED BY AGE GROUP AND PROVIDER - ANNUAL FOR FY 2007-08																								
NAME OF AGENCY	Service Areas	# of Slots Awarded		DOLLARS AWARDED BY AGE GROUP AND PROVIDER - ANNUAL FOR FY 2007-08																		Dollar Total of Neg Pkg		
		Child (0-15)	TAY (16-25)	Slot Total	MHSA One-time	MHSA CSS	MHSA Family Support	MHSA Match	MHSA Healthy Families Match 35%	MHSA EPSDT match 42.68%	EPSTOT-SGF 42.68%	EPSTOT FFP	Healthy Families FFP Match 65%	Total Child	MHSA One-time	MHSA CSS	MHSA	MHSA non-EPSDT match	MHSA EPSDT match 42.68%	EPSTOT-SGF 42.68%	EPSTOT FFP 50%		non EPSTOT FFP	Total TAY
		1	2	3=1+2	4	5	6	7	8	9	10	11	12	13 = sum (4-12)	14	15	16	17	18	19	20	21	22 = sum(4-21)	23 = 13 + 22
1 Assoc. League of Mexican Americans	7	23	22	45	15,000	50,600	28,000	4,900	20,496	118,904	140,000	9,100	\$ 387,600		77,700	112,000	28,000	10,248	59,792	70,000	28,000	\$ 385,700	\$ 773,300	
2 Child & Family Guidance Center	1	25	-	25	16,300	55,000	42,000	9,800	20,496	118,904	140,000	18,200	\$ 421,300									\$ -	\$ 421,300	
3 Children's Institute, Inc.	6	36	-	36	23,400	79,200	56,000	4,900	31,799	183,251	217,600	9,100	\$ 608,600									\$ -	\$ 608,600	
4 Community Family Guidance Center	7	22	-	22	14,300	48,400	28,000	9,800	18,448	107,554	128,000	18,200	\$ 370,700									\$ -	\$ 370,700	
5 Counseling & Research (Masada Homes)	7	-	15	15												53,000	70,000	21,000	7,714	41,826	49,000	21,000	\$ 263,000	\$ 263,000
6 Eastfield Ming Quong Inc. - Hollywood	6,7	42	-	42	27,300	92,400	56,000	38,942	227,068	286,000				\$ 707,700								\$ -	\$ -	
7 ENKA Health and Research	7	23	-	23	15,000	50,600	28,000	9,800	19,471	113,959	133,000	18,200	\$ 387,600									\$ -	\$ 387,600	
8 Gay & Lesbian Adolescent Soc Svcs (GLASS)	16,7	16	64	80	10,400	35,200	28,000	14,347	83,653	99,000			\$ 266,600		226,900	308,000	91,000	29,719	173,281	203,000	91,000	\$ 1,121,900	\$ 1,391,500	
9 Halfway-Sycamore's Child & Family Svcs	6,7	78	-	78	50,700	171,600	98,000	14,700	68,686	406,314	476,000	27,300	\$ 1,314,300									\$ -	\$ 1,314,300	
10 Institute for the Redesign of Learning-Alhambra	7	22	-	22	14,300	48,400	28,000	9,800	18,448	107,554	128,000	9,100	\$ 370,700									\$ -	\$ 370,700	
11 Keenan Community Health Center, Inc.	6	48	25	73	31,200	105,600	70,000	4,900	43,042	259,966	294,000	9,100	\$ 808,800		88,300	128,000	35,000	11,273	65,727	77,000	35,000	\$ 438,300	\$ 1,247,100	
12 The Guidance Center	6	26	25	51	16,300	55,000	42,000	9,800	21,921	128,479	147,000	9,100	\$ 421,300									\$ -	\$ 421,300	
13 The Los Angeles Child Guidance Center	6	50	25	75	32,600	110,000	70,000	9,800	44,066	255,934	307,000	18,200	\$ 842,500									\$ -	\$ 842,500	
14 National Mental Health Assn of Greater L.A.	1	-	19	19										\$ -								\$ -	\$ -	
15 Opticist Boys' Homes and Ranch, Inc.	1	25	-	25	16,300	55,000	42,000	22,546	131,464	154,000			\$ 421,300		88,300	128,000	35,000	12,258	71,702	84,000	35,000	\$ 455,800	\$ 845,400	
16 Pacific Office	7	23	26	49	15,000	50,600	28,000	4,900	20,496	118,904	140,000	9,100	\$ 387,600		88,300	128,000	35,000	11,273	65,727	77,000	35,000	\$ 438,300	\$ 845,400	
17 Portia House	6	-	25	25																		\$ -	\$ -	
18 Providence Community Services	7	23	25	48	15,000	50,600	28,000	4,900	20,496	118,904	140,000	9,100	\$ 387,600									\$ -	\$ -	
19 Special Service for Groups	6,7	73	61	134	47,500	160,600	98,000	9,800	65,587	392,413	448,000	18,200	\$ 1,293,100		275,300	294,000	84,000	28,694	167,306	196,000	84,000	\$ 1,089,300	\$ 2,299,400	
20 Star View Adolescent Center, Inc.	6	50	33	83	32,500	110,000	70,000	46,116	258,884	315,000			\$ 842,500		116,500	154,000	42,000	16,397	95,603	112,000	42,000	\$ 578,500	\$ 1,421,000	
NCA Total		604	340	944	393,000	1,328,600	854,000	98,000	535,970	3,123,090	3,661,000	182,000	\$ 10,177,800		1,200,500	1,668,000	468,000	157,819	920,181	1,078,000	468,000	\$ 5,960,500	\$ 16,138,300	

		# of Slots Awarded		DOLLARS AWARDED BY AGE GROUP AND PROVIDER - ANNUAL FOR FY 2007-08																					
NAME OF AGENCY	Service Areas	Child (0-15)	TAY (16-25)	Slot Total	MHSA One-time	MHSA CSS	MHSA Family Support	MHSA Match	MHSA Healthy Families Match 35%	MHSA EPSDT match 7.32%	EPST-SGF 42.68%	EPST FFP	Healthy Families FFP Match 65%	Total Child	MHSA One-time	MHSA CSS	MHSA non-EPSDT match	MHSA EPSDT match 7.32%	EPST-SGF 42.68%	EPST FFP 50%	non EPST FFP	Total TAY	Dollar Total of Neg Pkg		
1 Assoc. League of Mexican Americans	7	23	22	45	19,000	5,000			4,900	20,496	118,504	140,000	9,100	\$ 294,000	\$ 37,000	-25,000	28,000	10,248	59,792	70,000	28,000	\$ 156,000	\$ 389,000		
2 Child & Family Guidance Center	1	25	-	25					9,800	20,496	118,504	140,000	18,200	\$ 308,000									\$ 308,000		
3 Children's Institute, Inc.	6	36	-	36					4,900	31,759	185,231	217,000	9,100	\$ 448,000									\$ 448,000		
4 Community Family Guidance Center	7	22	-	22					9,800	18,446	107,554	126,000	18,200	\$ 280,000			21,000	7,174	41,826	49,000	21,000	\$ 140,000	\$ 280,000		
5 Counseling & Research (Masada Homes)	7	-	15	15										\$ -								\$ -	\$ 552,000		
6 Eastfield Mng Dngng Inc. - Hollywood	6,7	42	-	42					38,942	222,058	286,000			\$ 532,000								\$ -	\$ 552,000		
7 ENKA Health and Research	7	23	-	23					9,800	19,471	118,529	133,000	18,200	\$ 294,000			91,000	29,719	173,281	203,000	91,000	\$ 698,000	\$ 294,000		
8 Gay & Lesbian Adolescent Soc Svcs (GLASS)	16,7	16	64	80					14,347	83,653	98,000			\$ 198,000								\$ -	\$ 994,000		
9 Halfway-Sycamore Child & Family Svcs	6,7	78	-	78					14,700	68,686	406,314	476,000	27,300	\$ 994,000								\$ -	\$ 266,000		
10 Institute for the Redesign of Learning-Alhambra	7	22	-	22					4,900	18,446	107,554	126,000	9,100	\$ 266,000								\$ -	\$ 826,000		
11 Keenan Community Health Center, Inc.	6	48	25	73					4,900	43,042	290,958	294,000	9,100	\$ 602,000			35,000	11,273	65,727	77,000	35,000	\$ 224,000	\$ 826,000		
12 The Guidance Center	6	25	25	50					4,900	21,521	128,479	147,000	9,100	\$ 308,000			35,000	11,273	65,727	77,000	35,000	\$ 224,000	\$ 308,000		
13 The Los Angeles Child Guidance Center	6	50	25	75					9,800	44,066	256,934	307,000	18,200	\$ 630,000			28,000	8,198	47,802	56,000	28,000	\$ 168,000	\$ 168,000		
14 National Mental Health Assn of Greater L.A.	1	-	19	19										\$ 308,000								\$ -	\$ 308,000		
15 Optimal Boys' Homes and Ranch, Inc.	7	25	-	25					22,546	131,454	154,000			\$ 294,000			36,000	12,298	71,702	84,000	36,000	\$ 228,000	\$ 552,000		
16 Pacific Clinics	7	23	26	49					4,900	20,496	118,504	140,000	9,100	\$ 294,000			36,000	11,273	65,727	77,000	36,000	\$ 224,000	\$ 224,000		
17 Portia House	6	25	25	50					4,900	20,496	119,504	140,000	9,100	\$ 294,000			36,000	11,273	65,727	77,000	36,000	\$ 224,000	\$ 516,000		
18 Providence Community Services	7	23	25	48					4,900	20,496	119,504	140,000	9,100	\$ 294,000			36,000	11,273	65,727	77,000	36,000	\$ 224,000	\$ 580,000		
19 Special Service for Groups	6,7	73	61	134					9,800	65,587	382,413	448,000	18,200	\$ 924,000			84,000	28,694	167,306	196,000	84,000	\$ 580,000	\$ 1,484,000		
20 Star View Adolescent Center, Inc.	6	50	33	83					46,116	238,884	315,000			\$ 630,000			42,000	16,397	95,603	112,000	42,000	\$ 309,000	\$ 338,000		
NCA Total		604	340	944	19,000	5,000	14,000		98,000	535,970	3,125,030	3,661,000	182,000	\$ 7,602,000	37,000	-25,000	121,000	122,000	489,000	157,819	920,181	1,078,000	468,000	\$ 3,084,000	\$ 10,866,000